

AGENDA MANAGEMENT SHEET

Name of Committee Nuneaton and Bedworth Area Committee

Date of Committee 29 November 2006

Report Title Nuneaton and Bedworth Area Business Plan 2006/07 Half-year Report

Summary This report outlines the performance of County Council services in Nuneaton and Bedworth. The performance is measured by the progress against milestone targets and actions.

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Would the recommended decision be contrary to the Budget and Policy Framework?

No.

Background papers None

CONSULTATION ALREADY UNDERTAKEN:- Details to be specified

- Other Committees
- Local Member(s) Cllr Longden, Chair
- Other Elected Members
- Cabinet Member
- Chief Executive
- Legal Sian Stroud
- Finance
- Strategic Director David Carter, Strategic Director of Performance & Development
- District Councils
- Health Authority

Police

Other Bodies/Individuals

FINAL DECISION YES

SUGGESTED NEXT STEPS:

Details to be specified

Further consideration by
this Committee

To Council

To Cabinet

To an O & S Committee

To an Area Committee

Further Consultation

Agenda No

Nuneaton and Bedworth Area Committee - 29 November 2006

Nuneaton and Bedworth Area Business Plan 2006/07 Half-year Report

Report of the Strategic Director of Performance and Development

Recommendation

That the Area Committee:

Considers this report and makes any comments that it considers appropriate on the performance data contained within it.

1 Introduction

- 1.1 This report is a summary of the performance of the County Council's services in the Nuneaton and Bedworth area against the Area Business Plan agreed by Area Committee in July 2006.

2 Using the Information

- 2.1 Attached to this brief report is **Appendix A**, which gives an update against milestone targets as detailed in the Nuneaton and Bedworth Area Business Plan 2006/07.
- 2.2 This report does not include progress against key performance indicators. Most of these are measured annually and will be included in the end of year report, to be considered by Area Committee in May 2007.

3 Conclusion

- 3.1 At the halfway point, the County Council is making steady progress against the Nuneaton and Bedworth Area Business Plan and it is difficult at this stage to highlight any areas of serious concern.

DAVID CARTER
Strategic Director of
Performance & Development
Shire Hall
Warwick

1 November 2006

Nuneaton and Bedworth

Area Business Plan 2006/07

Half-year Report

29 November 2006

1. Children and Young People

1.1 Ensure that all children and young people “enjoy and achieve”

Aspirations

Children and young people should be ready for, attend and enjoy school and college, and achieve standards set, both at primary and secondary school and in further education, and achieve personal and social development.

Key Local Actions	Half-year Progress Report
Develop the role of the Local Authority as champion of parents and pupils.	
No current local action.	
Raise standards in secondary, primary and special schools	
Senior Children Services team meeting to consider a range of cross cutting initiatives to coordinate provision to meet area's social and educational needs	The Area Information Forum has been established to provide local area information and address local issues. The Local Children's Coordinating group is being revised to support the local targets of Local Area Agreements and Community Plan.
Intensive support for those schools where there is identified underperformance particularly in English and mathematics.	Seven of the nine schools achieved a higher 5+ A-C including English and maths figure in 2006 than in 2005. Results at Nicholas Chamberlaine and Alderman Smith declined. There were significant improvement seen at Etone (43-59) and George Eliot (27-38). In four schools, Hartshill, Alderman Smith, Ash Green and Manor Park the percentage achieving this threshold was 30% or less. The county average was 49%. Higham Lane, Etone and St Thomas More Schools achieved above the LA average.
Continue to promote the implementation of the Secondary National Strategy in all secondary and special schools.	All secondary schools in Nuneaton and Bedworth received some allocation of adviser time and additional funding. Five schools in Nuneaton and Bedworth continue to receive intensive support. This includes over 50 days of adviser time during the academic year and an additional funding allocation of between £80,000 - £100,000 under the “personalised learning” umbrella.
Provide additional advice and support to improve pupil behaviour and attendance.	Parenting support is now available to all parents who request it as part of ESW casework on attendance, and to support parenting contracts. An ongoing partnership is in place with Relate, who are able to offer both 1 to 1 and group support.
Plan the introduction of School Improvement Partners (SIPs) in all mainstream schools and the PRU.	All secondary schools in the area have a nationally accredited SIP allocated to them. SIPs have been trained at both national and local level. They have made their initial visits to the schools and first impressions are positive. However, it is fair to say that Headteacher's will reserve judgement on the value of this initiative until the impact of the work of SIPs is seen over time. The DfES judge the LA plans for the introduction of SIPs as good.

Key Local Actions	Half-year Progress Report
Raise standards in secondary, primary and special schools (cont)	
<p>Continue to support and monitor the progress of any school in an LA or Ofsted category of concern.</p>	<p>In July 2006 Hartshill was inspected by Ofsted and taken out of the category of special measures. However it remains in a category of notice to improve. This means it will be re-inspected by Ofsted in July 2007. The LA has written a statement of action setting out what it intends to do to support the school to make the necessary improvements and this has been submitted to Ofsted. The plan makes clear that Hartshill will receive an additional quarter of a million pounds this year. The federation with Etone brokered by the LA has already had a positive impact.</p> <p>Ash Green School has improved through the federation with Nicholas Chamberlaine. It will be inspected by Ofsted during the autumn term 2006 and the LA believes that sufficient improvements have been made for the school to be removed from a category of concern. The percentage of pupils who achieved 5+ higher grades in 2006 rose from 28% to 42%.</p> <p>George Eliot School is receiving intensive support from the LA and 2006 results showed significant improvement on 2005.</p> <p>Manor Park School was inspected in July 2006 and received a positive report. The school is looking to strengthen its Key Stage 4 provision through a partnership with North Warwickshire and Hinckley College.</p>
<p>Promote the improved use of performance data by the introduction of RAISE on-line.</p>	<p>The LA has organised and led training for schools but RAISE online has been delayed at a national level and secondary schools will not now receive the data until January 2007. In the interim the LA will continue to support schools by using Fischer Family Trust value-added data.</p>
<p>Provide advice and guidance to school on 14-19 curriculum development particularly with the growth of vocational courses and the new Specialised Diploma.</p>	<p>The newly formed 14-19 partnership groups have been established to help steer the 14-19 agenda at a local level. There is a 14-19 coordinator appointed by the LA and LSC who works to promote partnerships in the area. North Warwickshire and Hinckley College are strengthening their partnership work with Manor Park and Exhall Grange Schools as well as with the Sixth Form College.</p> <p>The LA has organised a number of training and briefing sessions for schools using examples of good practice from across the county to inform local planning. The LA and LSC has also recently published a position paper setting out its desire to support further partnership work between schools and post-16 providers rather than in the establishment of 6th forms in schools in the area.</p>

Key Local Actions	Half-year Progress Report
Raise standards in secondary, primary and	special schools (cont)
Support schools where girls do less well than they should through the Breakthrough project.	Schools where there is identified underachievement by girls have been invited to participate in the "Breakthrough" project. This is a nationally recognised approach to school improvement and has been successful in the past in Warwickshire in helping schools to raise the achievement of underperforming groups. The LA is sponsoring this activity through adviser support and advice and training for schools.
Continue to offer opportunities for an enriched curriculum in all phases through partnerships with local sports and arts providers.	Alderman Smith School is a specialist sports college. Both Manor Park and Ash Green Schools plan to apply to become specialist colleges for performing arts.
Deliver a programme of briefings to head teachers to enable them to meet the challenges of Every Child Matters.	These briefing are planned for the spring and summer terms 2007.
Work proactively with schools to deliver outcomes for health and well-being through achievement of the Healthy Schools Status and Transforming School meals.	Currently 141 Warwickshire schools, including 29 schools from N&B are participating in the local healthy schools programme. Of these 79, have a bronze/silver/gold accreditation (20 in N&B). These accreditations are now being phased out in favour of the new national Healthy School Status. All participating schools are now working towards this status and an on-line audit tool has been set up to help them with this. In N&B 17 of the schools have at least 60% of the new criteria achieved or in progress.
Continue to work with schools to improve the monitoring of provision for, and attainment of, pupils with special educational needs.	The LA has promoted the use of an SEN audit, which many schools have found valuable in helping them to evaluate provision for pupils with SEN and draw up plans to address areas of need. There has been a particular focus on supporting schools where literacy levels are particularly low through a joint project organised by LABSS and the Secondary National Strategy.
Teenage Pregnancy Coordinator to: <ul style="list-style-type: none"> ▪ Support CPD PHSE Certification Scheme ▪ Audit SRE policies in schools and develop a model of good practice 	<ul style="list-style-type: none"> ▪ 22 teachers and 8 nurses undertaking the CPD PSHE Certification Scheme ▪ Example SRE Policy out for consultation with partners via Healthy Schools Team

Key Local Actions	Half-year Progress Report
Support the development of Extended Schools and Children's Centres	
Promote extended services as multi-agency approach through the localised delivery of 'Every Child Matters' in Nuneaton and Bedworth	<p>Wide invitation extended to other agencies to COHORT training.</p> <p>Signposting at training via visual, displays, literature and short presentations.</p> <p>Cluster co-ordinators making links for schools, sharing information amongst themselves and meeting regularly with Extended Schools Development Officer (ESDO) to report on successful links and partnerships.</p> <p>ESDOs meeting with other agencies in order to assist appropriate direction for the services on offer.</p> <p>Agencies starting to contact ESDOs directly in order to promote their service.</p>
Continuing the development of pyramid clusters in N&B to enable the delivery and access to the five core offer areas.	Extended Schools Strategy Officer, ESDO and Schools and Communities Officer have met to draft and to formalise proposed 'clusters'. This process is due for consultation end of Nov / early Dec 06.
To continue the rollout of multi agency and school cohort training through the agreed schedule	The training is timetabled and being delivered and will be complete by Autumn 2007. (Copy of cohort training programme available on request)
Provide specific advice and support in N& B through the work of the newly appointed Extended School Development Officers	Schools visits taking place, with positive feedback. Programme of work planned through data analysis. Partnership liaisons to align agendas further, strengthened through cohort training. Specific advice and guidance delivered as an ongoing action via ESDO.
Phase one Children's Centres open and offering the core elements of Early Years Education, Childcare, Family Support, Parenting services and firm links with Health.	All phase one centres operational at Camp Hill, Riversley Park, Stockingford, Bedworth Heath (3 sites) and Abbey. All meeting full core offer although at different levels of service.
New builds/refurbishments to support the process at Bedworth Heath Nursery School, Bedworth Heath Leisure and Activity Centre, Newdigate School, Our Lady of the Angels Infant School and Hatters Space Community Centre.	New builds complete at all identified sites. Partnership working in place within each of the new capital builds.
Working towards the development of Phase two Children's Centres in line with the Extended services agenda. Target date for opening March 2008.	Plans in place to create Phase 2 Children's Centres at Exhall Grange, Poplar ward, Bulkington and Park Lane.
Identification of Phase two sites to be located in top 30% of areas of disadvantage and initial project briefs.	All sites support areas located within top 30% and super output areas. Area Children's Centre network group now established including a wide range of supportive partners enabling centres to meet the full core offer for Children's Centres by March 2008.
Feasibility for Identified sites: Exhall Grange, Bulkington Village Centre, St Michaels/Poplar ward, Park Lane.	Feasibility for capital projects nearing completion.

Key Local Actions	Half-year Progress Report
Support the development of Extended Schools and Children's Centres	
<p>Planning stages and submission to Cabinet. Detailed plans and commencement of projects.</p>	<p>A phased programme of development is in place. Park Lane to be part of the early stage of new capital build. Detailed plans for all projects are in place.</p>
<p>Teenage Pregnancy Coordinator to:</p> <ul style="list-style-type: none"> ▪ Roll out 'What should we tell the children about relationships and sex' – programme for parents ▪ Promote antenatal and postnatal support for young parents with midwives at Children's Centres ▪ Develop a school based health service pilot ▪ Target parents evenings and provide further support to parents re: SRE 	<ul style="list-style-type: none"> ▪ Facilitators training offered Jan 07 but little uptake. 1 course already currently being run. ▪ Work with Children's Centre's continuing and PYPS running well in N&B ▪ Via Extended Schools – possibility of partnership health drop in at Camp Hill ▪ Attend Parents evenings to promote SRE
Deliver the County Youth Offer and promote uptake of opportunities	
<p>Youth population 13-19 years olds is 10,599 and the following targets to be met:</p> <ul style="list-style-type: none"> ▪ 25% contact ▪ 15% participation ▪ 953 to have a recorded outcome ▪ 353 to achieve accredited outcome ▪ Reach 9% of BME young people across all aspects of Youth work 	<p>These targets relate to the Resourcing Excellent Youth Service (REYS) standards. They are national targets. Mid term data indicates improvement on last years performance, with the exception of the accreditation targets. This has been addressed by training and an accreditation performance group to plan and monitor success. Furthermore, the service will be restructured at both county and district levels to modernise against these targets and similar develops sit locally and nationally. This will be achieved by 1 April 2007.</p>
<p>Positive About Young People (PAYP) to commission, develop and deliver an effective holiday activity programmes in identified areas</p>	<p>Achieved. Currently in the process of writing the report, over 10,000 contacts have been achieved with young people in areas of High Impact in the Nuneaton and Bedworth Borough.</p>
<p>Co-ordinate the development of PAYP's Positive operational Drop in Strategy (PODS):</p> <ul style="list-style-type: none"> ▪ 7 operating PODS in area of High Impact in N&B ▪ 2 commissioned PODS in N&B ▪ 70% participant and parent satisfaction ratings with commissioned programmes and initiatives 	<p>Operating PODS achieved. Evaluation to take place during December.</p>
Reduce exclusion from education	
<p>Behaviour Review and Proposed 'Managed Transfer' system to be put in place for pupils at risk of permanent exclusion. Area Behaviour Management Panels will manage and monitor the process.</p>	<p>Draft proposals at final consultation stage expected to be finalised and rollout across N&B in early 2007</p>

Key Local Actions	Half-year Progress Report
Reduce exclusion from education (cont)	
<p>Parenting Contracts/Parenting Orders in place to respond where parenting has been identified as a factor in serious behaviour problems.</p>	<p>Parenting Contracts being piloted by ESWS (appropriate cases in primary phase) and PRU (permanently excluded pupils). To be extended to support the managed transfer system - parenting contracts to be offered where appropriate. Contracts continue to be offered as part of the pilot, which is due to be rolled out later this term. However, take up is quite low at present (contacts are, of course, voluntary). The Managed Transfer process is not yet formally in place, but we will offer parenting contracts where appropriate to support this process. No applications for Parenting Orders on behaviour grounds have yet been made.</p>
<p>Reduce the number of Looked After Children excluded from school.</p>	<p>Behaviour Review and Proposed 'Managed Transfer' system to be put in place for pupils at risk of permanent exclusion. Area Behaviour Management Panels will manage and monitor the process. Draft proposals at final consultation stage expected to be finalised and rollout across N&B in early 2007</p>
<p>PAYP to develop and deliver mentoring programmes offering targeted services for identified young people and parents in Warwickshire:</p> <ul style="list-style-type: none"> ▪ 60 Mentors trained and mentoring 60 young people entering secondary school in N&B 	<p>The year has seen the Mentoring project strengthen its original base. The project has been promoting itself in local supermarkets and Universities to increase the number of volunteer mentors. On Target.</p>
<p>PAYP develop and deliver a transitional Mentoring Programme in 3 Secondary schools plus 6 feeder Primary Schools.</p>	<p>The project has also completed a Transitional Mentoring project, 'Moving On Up' which has been developed to ease the transition for year 6 students from primary school to secondary school with the use of year 10 mentors. The project was working with 3 secondary schools in the area and 6 primary schools. Achieved.</p>
<p>PAYP's Basic of Success Programme to deliver out of school Numeracy, literacy and IT training for identified young people:</p> <ul style="list-style-type: none"> ▪ Monitor and evaluate the programme ▪ Commission a report of the programme interviewing parents, partners, young people and the community ▪ Identify and support 80 families 	<ul style="list-style-type: none"> ▪ Monitoring and evaluation of the programme achieved. ▪ Report: document produced a document reflecting views collected through the parent/student questionnaire. ▪ Numbers of families involved: Target of 80 exceeded.

Key Local Actions	Half-year Progress Report
Reduce exclusion from education (cont)	
PAYP to Commission Home Start programme to deliver interactive environments for parents and families: <ul style="list-style-type: none"> ▪ Monitor and evaluate programme ▪ Commission a report of the programme interviewing parents, partners and the community ▪ Establish a programme drawing family play and preventions activities together ▪ Support 112 families in N&B, including 18 new families ▪ Run 242 family play sessions ▪ Engage with 180 children under 5 and 40 children over 5 	154 Families supported to date. 58 New families. 159 children worked with over 5 yrs old. 121 under 5's worked with. On Target.

1.2 Ensure that all children stay safe through better integrated services, which will safeguard and protect them from harm

Aspirations
Children and young people should be safe from maltreatment, accidental injury and death; bullying and discrimination, crime and antisocial behaviour. They should have security, stability and be cared for.

Key Local Actions	Half-year Progress Report
Improve the outcomes for vulnerable children, children in need, and looked after children	
All children living away from home have their health needs adequately assessed and met, and have a personal health plan.	Not yet reported.
Increase the number of Looked After Children entered for exams at key stage 2 & 3.	Not yet reported.
Implementation of Young Parents guidance and Procedure to ensure that young parents and their carers are supported and their needs are addressed.	Guidance developed and roll out with Children in Need staff.
Identify young parents out of school/college or places out of county and deliver SRE and support information.	Working group established to review current practice and future developments.
Ensure children are protected from emotional, physical and sexual abuse and neglect	
Review and strengthen the private fostering arrangements in Nuneaton and Bedworth and develop services for them.	Not yet reported.
Deliver domestic violence training for professionals working with young people.	Initial meeting on 16.10.06 to look at commissioning training.

Key Local Actions	Half-year Progress Report
Ensure children in Warwickshire feel safe from bullying	
Link Anti-Bullying work to safeguarding agenda. Establish reporting & monitoring mechanism to Safeguarding Panels.	No A B Co-ordinator in post since April 06, so little recent progress. New ABC commences 30 th October.
On-line reporting system and database for bullying incidents in schools and other education environment, to ensure consistency of reporting and appropriate responses to area issues if identified. Investigate use of RYOGENS system for this purpose.	Two systems currently being investigated.
Multi-agency booklet highlighting good practice and guidance. Currently in draft, for production and launch at multi-agency workshops across N&B and county.	Delay due to appointment of new Anti Bullying Coordinator who takes up post on 30 th October.
Reduce the fear of crime and antisocial behaviour.	
70 young people aged 5-12 years, identified through PAYP YISP programme, at risk of offending/anti social behaviour.	Warwickshire's YISP is currently working with 42 young people. It provides them with group work and one on one intensive work. The aim of Warwickshire YISP is to work with families and support agencies to provide a co-ordinated in preventing youth crime and social exclusion. On Target.
50 young people aged 13-17 years who are involved in anti-social behaviour supported by PAYP.	On Target
PAYP to approve 10 Crimebeat programmes in N&B.	On Target

1.3 Ensure that children and young people are healthy

Aspirations
Children and young people should be physically, mentally emotionally and sexually healthy, adopting healthy lifestyles and choosing not to take illegal drugs.

Key Local Actions	Half-year Progress Report
Promote healthy lifestyles in schools/education.	
Promote personal, social health education, healthy eating, physical activity and emotional wellbeing by increasing the number of schools achieving national healthy school status.	Currently 141 Warwickshire schools, including 29 schools from N&B are participating in the local healthy schools programme. Of these 79, have a bronze/silver/gold accreditation (20 in N&B). These accreditations are now being phased out in favour of the new national Healthy School Status. All participating schools are now working towards this status and an on-line audit tool has been set up to help them with this. In N&B 17 of the schools have at least 60% of the new criteria achieved or in progress.

Key Local Actions	Half-year Progress Report
Promote healthy lifestyles in schools/education.	
<p>Working in partnership with other agencies enable young people to make informed choices and decision about life styles, in particular with regard to drugs, smoking and alcohol abuse:</p> <ul style="list-style-type: none"> ▪ Every maintained youth centre to deliver programmes for a minimum of 25 young people to promote drug prevention, smoking cessation and alcohol abuse cessation. ▪ Detached youth work teams to deliver support information and advice through planned sessions to 75 young people to promote drug prevention, smoking cessation and alcohol abuse cessation. 	<p>The localities targets are on track.</p>
<p>Teenage Pregnancy Coordinator to:</p> <ul style="list-style-type: none"> ▪ Increase use of SRE toolkit and review content ▪ Provide briefings to school governors ▪ Increase delivery of 'Straight Talking' programme in schools ▪ Support the puberty programme 'My Mate...' 	<ul style="list-style-type: none"> ▪ SRE multi-agency events taking place in November across Warwickshire to promote and offer new resource ▪ Governor leaflet developed and LTPC to attend Governor Forum ▪ Straight Talking delivered across Warwickshire in partnership with Youth Service and Connexions ▪ My Mate now mainstreamed by one primary school with a view to do a showcase to increase. Successful tour completed – 18 schools. Report to be published.
Promote prevention activity to reduce under 18 conceptions in hot spot wards and with vulnerable young people, whilst providing universal provision to national standards.	
Develop services to young people through the Health Store.	Health Store is now restructured as an effective service for young people.
<p>Teenage Pregnancy Coordinator actions:</p> <ul style="list-style-type: none"> ▪ Measure services against standards and review Service level Agreements and service specification ▪ Support the implementation of Warwickshire's Condom Protocol ▪ To support, monitor and evaluate the implementation of school nurse led services ▪ To identify needs of and support for GP practices to provide appropriate sexual health services for young people ▪ Increase the availability of on the spot pregnancy testing ▪ Refresher training for frontline staff re confidentiality and sexual health in light of the judicial review 	<ul style="list-style-type: none"> ▪ Implementation of DH quality criteria and local standards in draft for consultation ▪ Condoms now being distributed across Warwickshire by Youth Service and Connexions with other organisations awaiting training ▪ Service provision increased in the South ▪ GP staff training commissioned – Loud Mouth Educational Theatre to pilot in Rugby ▪ School nurses have just received training in preparation for new drop in services ▪ New local safeguarding protocols launched and training updated accordingly.

Key Local Actions	Half-year Progress Report
Integrate services for children and young people with disabilities.	
Local actions reflect the Countywide driver.	Not yet reported.
Improve outcomes for children and young people experiencing mental health difficulties.	
Commission a CAMHS service for Looked After Children.	Not yet reported

2. Safer and Stronger Communities

2.1 Reduce crime and the fear of crime through working in partnership to achieve safer communities

Aspirations

The County Council will give leadership to partnership working at countywide level/ through effective contribution to Crime and Disorder reduction Partnerships (CDRPs) at district level. The aim is to improve the sense of safety in the community, reflected in falling levels of fear of crime. Key steps will be developing an effective LAA for 2007 with partners, and within the County Council to develop our Crime and Disorder Reduction Strategy.

Key Local Actions	Half-year Progress Report
Lead on those jointly agreed priorities that need to be tackled at a countywide level, particularly, Antisocial behaviour, Domestic violence & Reducing crime.	
Maintain the work of the Arson & Nuisance Vehicle Task Force, to enable a partnership approach in the reduction of anti social behaviour and improvement of public space in N&B.	On Target With support from NABSCoP, the Arson Task Force is pivotal in identifying protocols and activities to address nuisance fires. The forum is now being re-energised with new terms of reference to reflect LPSA2 objectives.
Attend all Crime and Disorder Reduction Partnership Meetings and support the Chair in addressing the changes required under the Crime and Disorder Act review.	All partnership meetings have been attended. Further information is awaited from the Home Office in relation to the review of the Crime and Disorder Act.
Conduct a review of actions within the CDRP strategy and identify specific actions for WCC services.	This action will be carried out in conjunction with the introduction of Safer Neighbourhoods.
Develop and deliver a local action plan in Stockingford to reduce crime and improve community safety.	The Stockingford action group continues to be proactive and has successfully influenced the development of the recreational ground.
Develop a new partnership approach to "Build Respect in Communities" (BRIC) and hold 2 stakeholder events with key partners.	Completed. 2 events were held in June involving 15 key stakeholders.
Develop an integrated and systematic approach to tackling anti-social behaviour and the causes of anti-social behaviour in Nuneaton and Bedworth.	Ongoing

Key Local Actions	Half-year Progress Report
Lead on those jointly agreed priorities that need to be tackled at a countywide level, particularly, Antisocial behaviour, Domestic violence & Reducing crime (cont).	
Develop and pilot an Intensive Family Support project in Nuneaton and Bedworth and seek appropriate funding support.	An Intensive Family support model has been developed. A meeting is due to take place with the Home office in late October. Several key departments are on board with the scheme.
PAYP to commission NB Leisure Trust Youth Contact Teams and others to research and engage with young people who are causing the quality of life within their communities to be adversely affected. PAYP to monitor, evaluate and produce a report.	On Target

2.2 Reduce the risk, incidence and effect of fire and non-fire emergencies

Aspirations
The Council's aspirations are for an effective, well-managed service which discharges its core fire safety function to prevent fires and non-fire emergencies, and takes on an enhanced community role working in partnership with stakeholders. It will continue to reduce risk to the community through the implementation of annual IRMP action plans.

Key Local Actions	Half-year Progress Report
Work in partnership with other agencies, to reduce risk in Warwickshire in line with the fire & rescue national framework 2006/08.	
Increase smoke alarm ownership and access to Home Fire Safety Checks, by targeting vulnerable groups in N&B.	Slightly Delayed / Behind Target N&B resources have delivered 298 HFSCs, a current performance that is 20% below target. Reasons that have impacted on HFSC delivery include: <ul style="list-style-type: none"> • Initial lack of generated referrals. This has been resolved by referral gathering events carried out by operational staff and the Area Risk Team (ART). • Delivery of the LPG amnesty by N&B fire crews in response to an identified community safety need. This affected resource availability during July.
Support a multi agency approach to RTC reduction, by educating target groups in road safety and promoting good driver behaviour.	Achieved Partnership working between the N&B ART, Warwickshire Police and the Institute of Advanced Motorists has enabled the delivery of two training courses to improve the driving behaviour of young people. A third programme is planned. Further funding is being sought for continuation of the programme, and to enable potential expansion to provide a resilient ongoing scheme.

Key Local Actions	Half-year Progress Report
Reduce the number of deliberate fires, particularly targeting vehicle and property fires.	
Reduce criminal damage in the N&B area by developing local initiatives to reduce the incidence of deliberate firesetting.	In Progress The N&B area displays a trend in nuisance behaviour that is manifested in deliberate nuisance fires that are currently 7% over target. Deliberate vehicle fires are 14% above target. The N&B Arson Task Force has developed recent initiatives including the provision of wheelie bin stickers that reduced the incidence of wheelie bin fires in the Stockingford area, the widespread use of specific Visual Audits by FRS staff to identify environmental triggers, and fire crew involvement in diversionary activities such as football camps and summer schemes that divert young people to positive activities during the summer break.
Deliver fire safety education delivered to 100% of primary schools and 75% of secondary schools by March 2007.	
Complete educational fire safety visits to all allocated schools in the N&B area.	On Target Programme being delivered by operational crews and ART to achieve required delivery by March 2007.

3. Healthier Communities and Older People

3.1 Promote the independence well-being and inclusion in the community of all adults

Aspirations

The Council should work in partnership, particularly with the Health Service and voluntary sector to provide a range of services, designed with those that use them, which enable more people to live independently in the community

Key Local Actions	Half-year Progress Report
Develop, in partnership, a range of low intensity support to help older people remain independent in the community.	
Commence service for people aged 50+ in Nuneaton & Bedworth.	Promoting Health & Independence through Low Level Integrated Support (PHILLIS) will commence in Nuneaton & Bedworth in February 2007.
Develop and implement accommodation strategies, incorporating supporting people, extra care and care homes, with housing associations and district/borough councils.	
1 st draft of strategy with key actions & priorities identified.	Work ongoing, taking into account the impact of Regional and sub-Regional housing policies. This will be incorporated into joint commissioning strategies for all adult client groups both countywide and in localities.
Commence work on Nuneaton & Bedworth accommodation priorities.	See above
Review of WCS residential homes & proposals for future use	Review underway. Members' seminar scheduled for 9/11/2006.

Key Local Actions	Half-year Progress Report
Develop joint commissioning and partnership board arrangements.	
No local action.	
Optimise the use of direct payments to promote greater service user choice and control.	
Care Management Teams will more actively promote the take-up of Direct Payments.	Numbers of people receiving Direct Payments in Nuneaton & Bedworth have increased since March 2006.

3.2 Improve health and reduce inequalities across the County through targeting the most disadvantaged

Aspirations
The aspirations of the County Council are to see improvement in people's health and well being, by working in partnership to implement the recommendations of "Choosing Health". This will be achieved by targeting areas of greatest need.

Key Local Actions	Half-year Progress Report
Put in place healthy lifestyles projects focused on the area of highest mortality, aiming to reduce deaths from circulatory diseases.	
Reduce mortality from all circulatory diseases for people aged under 75 (LPSA2) from baseline 114 deaths per 100,000 population.	Staff recruited and took up post September 2006. Outputs for the first 6 months agreed with NBLeisure Trust, progress on target information only available annually.
Health displays/promotions in libraries in partnership with PCT and others.	<p>Health MOTs/Waist Management PCT is taking over from Healthy Living Network in providing health MOTs for staff and customers, beginning weekly from 2nd Nov 2006, delivered at Nuneaton Library by PCT Health Mentor, Jose Warren who will also advise on smoking cessation.</p> <p>Other Help yourself to Health sessions in Nuneaton and Bedworth libraries for Health Information Week, 3-8 July. At Bedworth library, several people joined in with the Tai Chi demonstration and asked to join the group, and 25 people had blood pressure and peak flow tests. Nuneaton library offered complementary therapy taster sessions as well as advice on exercise, smoking cessation and sexual health.</p> <p>Large displays in libraries have included Prostate Cancer Support (April) and Sudden Adult Death Syndrome (June).</p> <p>Permanent displays of PCT publicity in all libraries. Significant interest in review document.</p> <p>Loan of Step-o-meters beginning in Nov. in partnership with NB Leisure Trust</p> <p>Discussions in progress with PCT about 'Books on Prescription' – aim to launch in January 2007.</p>

Key Local Actions	Half-year Progress Report
Develop WCC as a model employer in relation to promoting health.	
Promote the social inclusion of people with learning and physical difficulties.	
Promote high standards of public health through carrying out monitoring and enforcement activities.	
No specific local action.	

3.3 Provide the community with access and opportunities for learning, personal development and improved quality of life

Aspirations
The County Council can influence well-being through promoting local lifelong learning opportunities, which are easily accessible by all members of the community. This will be supported through the extension of physical and electronic access to cultural services

Key Local Actions	Half-year Progress Report
Provide inspirational community activities to support quality of life for older people, both in their own homes and in care.	
Exploring establishment of reading groups in Older People's Residential Facilities.	Library and Information Service has approached several homes and sheltered housing schemes. The opinion of wardens there seems to be that residents are unlikely to be interested.
County Arts Service to support Community Arts Programme and Social Services Arts Grant Fund to facilitated at least one creative session (Subject to funding application from N&B area).	Delivery of dance & disability project with Rainbow Sunshine Group – Oct/Nov 2006
Heritage Education to deliver 2 inter-generational reminiscence and art sessions in N&B residential care homes (subject to external funding).	
Create wider respect and understanding for the contribution of older people through the 'Working Lives' Oral History project. 50 interviews recorded and documented.	On target. 35 interviews recorded, of which 30 are documented.

Key Local Actions	Half-year Progress Report
Implement the Museums, Libraries and Archives “Inspiring Learning for All” framework in Libraries, Learning and Cultural services.	
Library learning events to use G.L.O. framework for evaluation.	<p>The GLOs are used selectively in evaluating library learning events. However the reporting mechanism is over complex. This is due for review during 2006 / 07 and should encourage more consistent use of GLOs thereafter.</p> <p>Some recent learning events:</p> <ul style="list-style-type: none"> - Silver Surfers continues to be well attended, now predominantly by family history enthusiasts using the library subscription to ancestry.com - Adult Learners week – 10 parents with essential skills needs picked up from children’s craft activity session in Nuneaton library. - Composting and Gardeners’ question time roadshow was well received in 3 libraries. - Poor response to ACL 6 week computer course, possibly because of charges.
<p>Improve utilisation of Warwickshire Museum and County Record Office services within N & B area (site based, mobile & electronic):</p> <ul style="list-style-type: none"> ▪ 18 school visits to St John’s Museum/Heritage Education ▪ 4 On the Road exhibition ▪ 5 support and development visits/events by Community Museums Officer with heritage groups 	<ul style="list-style-type: none"> ▪ On target. ▪ 5 support and development visits/events by Community Museums Officer with heritage groups in the area during 2006-7. ▪ The CMO has been working intensively with the George Eliot Hospital Museum on moving the collection to storage pending further consideration of its future.
<p>Adult & Community Learning to support Family Learning in the N&B area:</p> <ul style="list-style-type: none"> ▪ 130 users of ACL Family Learning, Literacy & Numeracy courses ▪ 212 Adult and 106 children users of ACL Wider Family Learning courses 	On target
Modernise the way that services are delivered to customers in libraries.	
Library Service upgrading computerised circulation system in 2007.	The Library and Information Service is on target to implement an upgraded Library Management System (LMS) in October 2007. Work is progressing well in configuring the system to meet our business requirements, to make improvements to processes and to prepare user instructions. Plans are in place to train 400 staff including partners to use the LMS.

Key Local Actions	Half-year Progress Report
Modernise the way that services are delivered to customers in libraries.	
Library service providing new fleet of IT enhanced mobile libraries in 2007.	The library and Information Service is working towards a launch date for the new mobile fleet in September 2007. Plans and technical specifications are in place for the mobile fleet to have real time access on the staff side computer to the new computerised Library Management System, Lotus Notes and the Internet and for mobile library customers there will be access to the Internet in the Information Zone.

4. Economic Development and Enterprise

4.1 Improve levels of prosperity for the whole of Warwickshire with priority to the most disadvantaged neighbourhoods

Aspirations

We will need to create an environment in which businesses are able to innovate, create and sustain jobs; residents are encouraged to learn, acquire skills and competencies, and enhance their employability. Those experiencing deprivation and disadvantage are given targeted help. We will focus on innovation and enterprise, to secure a competitive edge, and drive local regeneration.

Key Local Actions	Half-year Progress Report
Implement the Regeneration and Competitiveness Strategy 2006-2010.	
Report annually on the achievement of the approved action plan as they affect the Nuneaton area.	
Develop town centre and industrial estates projects.	
Rollout BIDS concept in Bayton Road to a vote in 2007/08.	Bayton Rd Industrial Estate BID development underway, Vote likely Feb / March 2007
Deliver the first phase of the Nuneaton Town Centre Master Plan.	<p>We have continued to work in partnership with Nuneaton and Bedworth Borough Council, AWM and other stakeholders towards the delivery of the masterplan.</p> <p>The highlights of the last six months include a successful bid to AWM for £1.2M towards delivery of the masterplan and town centre enhancements and assessment of the local colleges proposals for co-locating within Nuneaton town centre. The later will be complete by the end of the year enabling Members to make a decision on which option to take.</p> <p>The next six months should also see the land assembly for the first phase compete together with associated environmental improvements in the town centres, which will be part funded from the AWM money.</p> <p>In 2007 a developer will be chosen to take forward the phase one project with construction estimated to begin in 2008.</p>

Key Local Actions	Half-year Progress Report
Develop local neighbourhood initiatives.	
Deliver the new Camp Hill village centre and progress contract for Phase 3 housing subject to financial feasibility.	Work progressing well on Community Building in the Village Centre. Detailed Planning Permission now secured for the whole of the Village Centre area. Development Agreement with Lovell to be signed (and Developer financial contribution secured) in the next month or so. Work can then continue on site on Phase 2, once road stopping up orders in place, but this may not now be till Spring 2007. However, overall programme will still be on target. Initial rehousing and demolition has taken place for Phase 3 – and a base development platform being created. Negotiations on funding for Phase 3 continue to go well with AWM and EP, with in principle/outline agreements now in place. Full funding approval now expected in March/April 2007, with contracts signed on this then and funding available in 2007/8, to allow the development programme to continue, as well as securing revenue funding for social and economic regeneration. Tender selection process has started for the Phase 3 Developer, with a preferred Developer likely to be in place by the turn of the year.
Secure longer term external funding for Building Sustainable Neighbourhoods, within the context of its contribution to WCC's localism agenda.	Draft report prepared and initial Member consultation has been carried out on this. Budget Pressures bid submitted. Bids also being prepared to AWM and ERDF. An outline bid to Big Lottery's Reaching Communities fund has been accepted and a full application has now been submitted. Milestone will be achieved, once full application successful.
Resolve the future of the HUB business resource centre.	External funding has been secured for 2 staff. Phase II Feasibility study for a Training Centre and capital grant to support Bayton Road BID is underway. Target bid to AWM by 7 th December 2006. Final resolution not expected until Spring 2007 earliest.

4.2 Improve the employment potential of Warwickshire's residents and increase sustainable employment opportunities

Aspirations
A move toward higher value enterprises and diversification of businesses are priorities for the County. Additionally the move toward an increasingly knowledge based economy will result in an increased need for skills and competencies. WCC seek to increase the number of economically active residents, raise the overall skills base, and improve employability skills for those in the most disadvantaged areas and groups.

Key Local Actions	Half-year Progress Report
Develop a countywide Employment and Skills Strategy.	
Nothing area specific.	
Develop plans with partners for "themed" Major Employment Sites.	
N&B area not affected.	

5. Environment

5.1 Implement environmental sustainability

Aspirations

WCC is prepared to lead on issues raised by global warming such as CO2 emissions, having adopted a Climate Change strategy in May. We aim for the County Council itself to be seen as a model of good practice in environmental sustainability and to demonstrate this through the achievement of the ISO14001 environmental standard for the authority. The disposal/processing of waste is a bigger issue than our aim to minimise household waste and increase rates of recycling and composting, and the recently adopted Warwickshire Waste Strategy, charts the way forward.

Key Local Actions

Half-year Progress Report

Improve WCC's environmental performance by implementation of the corporate ISO 14001 action programme.

Co-ordinate the environmental performance of the County Council's activities through the phased roll-out of the ISO14001 environmental management system and achieve external certification:

- Environment and Economy
- Performance & Development, Resources, and Community Protection
- Children, Young People and Families, and Adult, Health and Community Services

Environment and Economy achieved ISO 14001 in March 2006. The next 3 directorates working to implement environmental management systems and obtain ISO14001 certification are Resources, Performance and Development, and Community Protection Directorates

- DIG Meetings set up in all 3 directorates
- Directorate Environmental Objectives & Targets being finalised
- Environmental Legislative Review completed
- Internal environmental auditors trained and audit programmes planned
- General environmental awareness training to commence November 2006

Milestone on course to be achieved

Agree and implement a Climate Change Strategy for Warwickshire with Warwickshire Strategic Partners.

Reporting and review mechanism will be established in 2006. All parties will be invited to contribute to the review process.

Agreed by Cabinet June 2006. Launched with partners July 2006.

Implement Warwickshire Municipal Waste Management Strategy.

Nuneaton Recycling Centre

Identify and acquire land for a new Household Waste Recycling Centre to serve Nuneaton and Bedworth and produce a detailed plan for the development.

A report assessing potential sites has been prepared. A number of preferred sites are being discussed with the respective landowners.

Sites for Waste Treatment Facilities

Identify suitable sites across the County for waste treatment facilities.

A project team has been set up and is currently looking for sites to potentially develop waste treatment facilities. This process will be externally validated by consultants.

Deliver the LPSA waste target.

Will be considered in 2007/08.

5.2 Improve accessibility to jobs and services and maintain and improve the efficiency of the transport network

Aspirations
<p>One of the shared priorities between Central and Local Government is 'meeting transport needs more effectively' in particular delivering accessibility, better air quality, tackling congestion and making roads safer. Our Local Transport Plan sets out actions to achieve these objectives. In addition to this, major schemes within the plan, which focus on the maintenance and improvement of Warwickshire's highway network, have to be delivered.</p>

Key Local Actions	Half-year Progress Report
Implement strategies and programmes identified in the Local Transport Plan (LTP).	
<p>Agree Phase 3 of the Nuneaton Development Project.</p>	<p>The County Council requested £947K additional funding to complete Phase 3 of the Project in June 2004. The Department for Transport (DfT) have offered £710k of extra funding subject to the County Council providing £237k of match funding.</p> <p>Cabinet have already provided some of the shortfall in funding at the meeting on 26th May 2005 whereby the capital receipts from the sale of surplus highway land on Roanne Ringway would be allocated to the project. However, the land valuation is still being negotiated so the actual funding we can expect from the sale is not known but will not cover the entire £237k shortfall.</p> <p>On the basis of not wanting to lose out on the remaining funding it is proposed that we fund the shortfall of £237k, subject to Member approval. Part of the shortfall will be met from the sale of surplus land but the rest would need to come from Integrated Transport funds. Although the Integrated Transport funding for this financial year is fully committed, the shortfall could possible come from 2007/2008 allocation, subject to Council approval next Feb/Mar.</p>
Deliver road maintenance work to improve conditions for pedestrians and other road users.	
<p>Area Maintenance Schemes are provided within the Highway Maintenance Plan for each Area, which have been presented to Area Committees in May:</p> <ul style="list-style-type: none"> • Surface dressing planned 15.4km • Structural maintenance 1.9km • Footway construction 48.4km 	<ul style="list-style-type: none"> ▪ Programme Completed ▪ 50% Completed. Programme completion expected March 2007. ▪ Programme Completed.

6. Development and Resources

6.1 Refocus the way we deliver services to our customers and effectively manage change

Aspirations

Warwickshire's aspirations are for our services to be designed around customers and their needs. Our aim is seamless service provision for the customer. New ways of working will include improving how services are delivered, with the public and partners, and reshaping the organisation to effectively deliver this change agenda.

Key Local Actions	Half-year Progress Report
Develop and implement a corporate access strategy.	
Local actions to be developed as part of the Customer Access Strategy.	Corporate Customer Service & Access Strategy agreed by Cabinet on 27 June 2006. Discussions taking place on the possibility of having a One Stop Shop jointly with appropriate partners in Stockingford, Bedworth and Nuneaton.
Develop the Customer Service Centre to maximise the number of public enquiries satisfied in one phone call.	
Local actions to be developed as part of the Customer Access Strategy.	This is being progressed.

6.2 Improve the public perception of the Council

Aspirations

WCC aims to improve public perception of all local public services, recognising that the public is interested in public service provision, rather than in which agency provides it. In addition, the Council is seen by some as remote and distant, so we need to take proactive steps to make sure we communicate with the public, and are able to articulate the needs of the people of Warwickshire, providing community leadership. Warwickshire also wants to be seen as a national player amongst local authorities.

Key Local Actions	Half-year Progress Report
Improve WCC's visibility on the streets and in neighbourhoods of Warwickshire through better signage and more consistent branding.	
Local actions to be developed as part of the Corporate Communications Strategy.	In progress
Raise the media profile of the County Council nationally and locally.	
Local actions to be developed as part of the Corporate Communications Strategy.	In progress

6.3 Provide effective community leadership and public engagement through partnership working

Aspirations
In Warwickshire the County Council role of providing the community leadership to take forward the LAA, has been acknowledged by partners. The work to set up the existing Warwickshire Strategic Partnership, and to produce the Warwickshire Strategic Partnership Plan (2005-2008) will form the starting point for the development of Warwickshire's LAA. Key to this is the establishment of an effective partnership so that the resources of relevant agencies can be directed to meeting the needs of local people. In order to support this aspiration the County Council will develop the organisation towards a culture focused on the public and where working in partnership is seen as the key.

Key Local Actions	Half-year Progress Report
Develop and implement the Warwickshire Local Area Agreement by March 2007.	
Local actions to be developed as part of the Local Area Agreement.	On Target
Continue to strengthen the Council's relationship with the Voluntary and Community Sectors and with town and parish councils.	
Local actions to be developed as part of the Voluntary and Community Sector Strategy and Action Plan.	In progress